UNITED STATES BANKRUPTCY COURT

IN THE DISTRICT OF DELAWARE

In Re. Camaro Acquisition, LLC	§	Case No. 25-11199
Debtor(s)	§ §	Lead Case No. <u>25-11195</u>
Monthly Operating Report		Chapter 11
Reporting Period Ended: 07/31/2025		Petition Date: 06/24/2025
Months Pending: 1		Industry Classification: 5 6 1 3
Reporting Method: Accrual B	asis 💿	Cash Basis (
Debtor's Full-Time Employees (current):		0
Debtor's Full-Time Employees (as of date of order for	relief):	0
Supporting Documentation (check all that are atta (For jointly administered debtors, any required schedules research Statement of cash receipts and disbursements Balance sheet containing the summary and descriptions (profit or loss statement of operations (profit or loss statement Accounts receivable aging Postpetition liabilities aging Statement of capital assets Schedule of payments to professionals Schedule of payments to insiders All bank statements and bank reconciliations Description of the assets sold or transferred and	nust be provided etail of the assets ent) for the reportin	s, liabilities and equity (net worth) or deficit g period
/s/ Zachary I. Shapiro Signature of Responsible Party 09/08/2025 Date	_	Zachary I. Shapiro Printed Name of Responsible Party
		920 N. King Street, Wilmington, DE 19801

STATEMENT: This Periodic Report is associated with an open bankruptcy case; therefore, Paperwork Reduction Act exemption 5 C.F.R. \S 1320.4(a)(2) applies.

C. Total disbursements (net of transfers between accounts) d. Cash balance end of month (a+b c) Disbursements made by third party for the benefit of the estate f. Total disbursements for quarterly fee calculation (c+e) Su	Par	rt 1: Cash Receipts and Disbursements	Current Month	Cumulative
C. Total disbursements (net of transfers between accounts) d. Cash balance end of month (a·b·c)	a.	Cash balance beginning of month	\$0	
d. Cash balance end of month (a+b-c) c. Disbursements made by third party for the benefit of the estate c. Total disbursements for quarterly fee calculation (c+e) S0 S1 S1 Total disbursements for quarterly fee calculation (c+e) S0 S1 S2 Tart 2: Asset and Liability Status (Not generally applicable to Individual Debtors: See Instructions) Accounts receivable (total net of allowance) S0 Accounts receivable over 90 days outstanding (net of allowance) S0 Total current assets S0 Total current assets S0 S0 For Specifition payables (excluding taxes) S0 S0 Postpetition payables pax due (excluding taxes) S0 S0 Postpetition payables pax due (excluding taxes) S0 S0 Postpetition taxes payable S0 Postpetition taxes payable S0 Postpetition accurred debt S0 Prepetition secured debt S0 Prepetition secured debt S0 Prepetition secured debt S0 Total postpetition two the ferbility (j+k+l+m) S0 S0 Ending equity/net worth (e-m) S0 Entry Lincome Statement (Statement of Operations) (Not generally applicable to Individual Debtors: See Instructions) S0 Current Month Cumulative Current Month Cumulat	b.	Total receipts (net of transfers between accounts)	\$0	\$0
c. Disbursements made by third party for the benefit of the estate	c.	Total disbursements (net of transfers between accounts)	\$0	\$0
E. Total disbursements for quarterly fee calculation (c+e) \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	d.	Cash balance end of month (a+b-c)	\$0	
Part 2: Asset and Liability Status Not generally applicable to Individual Debtors. See Instructions.)	e.	Disbursements made by third party for the benefit of the estate	\$0	\$0
Rot_generally applicable to Individual Debtors. See Instructions.	f.	Total disbursements for quarterly fee calculation (c+e)	\$0	\$0
b. Accounts receivable over 90 days outstanding (net of allowance) c. Inventory (Book			Current Month	
C. Inventory (Book Market Other (attach explanation)) S0	a.	Accounts receivable (total net of allowance)	\$0	
d Total current assets	b.	Accounts receivable over 90 days outstanding (net of allowance)	\$0	
c. Total assets 90 f. Postpetition payables (excluding taxes) 50 g. Postpetition payables past due (excluding taxes) 50 h. Postpetition taxes payable 50 i. Postpetition taxes payable 50 j. Total postpetition debt (f+h) 50 j. Total postpetition debt (f+h) 50 l. Prepetition secured debt 50 l. Prepetition unsecured debt 50 l. Prepetition unsecured debt 50 m. Prepetition unsecured debt 50 m. Total liabilities (debt) (j+k+l+m) 50 o. Ending equity/net worth (e-n) 50 Part 3: Assets Sold or Transferred 50 g. Total payments to third parties incident to assets being sold/transferred outside the ordinary course of business 50 c. Net cash proceeds from assets sold/transferred outside the ordinary course of business (a-b) 50 sc. Net cash proceeds from assets sold/transferred outside the ordinary course of business (a-b) 50 c. Gross income/sales (net of returns and allowances) 50 b. Cost of goods sold (inclusive of depreciation, if applicable) 50 c. Gross profit (a-b) 50 c. General and administrative expenses 50 c. Other expenses 50 c.	c.	Inventory (Book • Market Other (attach explanation))	\$0	
f. Postpetition payables (excluding taxes) g. Postpetition payables past due (excluding taxes) h. Postpetition taxes payable i. Postpetition taxes payable j. Total postpetition debt (f-h) k. Prepetition recured debt l. Prepetition unsecured debt l. Total liabilities (debt) (j+k+l+m) lo Ending equity/net worth (e-n) Part 3: Assets Sold or Transferred Current Month Cumulative A. Total cash sales price for assets sold/transferred outside the ordinary course of business l. Total payments to third parties incident to assets being sold/transferred outside the ordinary course of business c. Net cash proceeds from assets sold/transferred outside the ordinary course of business (a-b) Sol St Part 4: Income Statement (Statement of Operations) (Not generally applicable to Individual Debtors, See Instructions.) a. Gross income/sales (net of returns and allowances) b. Cost of goods sold (inclusive of depreciation, if applicable) c. Gross profit (a-b) d. Selling expenses e. General and administrative expenses f. Other expenses g. Depreciation and/or amortization (not included in 4b) h. Interest i. Taxes (local, state, and federal) j. Reorganization items	d	Total current assets	\$0	
g. Postpetition payables past due (excluding taxes) h. Postpetition taxes payable i. Postpetition taxes past due j. Total postpetition debt (f+h) k. Prepetition secured debt l. Prepetition priority debt m. Prepetition unsecured debt l. Total labilities (debt) (j+k+l+m) lo Ending equity/net worth (e-n) Part 3: Assets Sold or Transferred a. Total cash sales price for assets sold/transferred outside the ordinary course of business l. Total payments to third parties incident to assets being sold/transferred outside the ordinary course of business c. Net cash proceeds from assets sold/transferred outside the ordinary course of business (a-b) Part 4: Income Statement (Statement of Operations) (Not generally applicable to Individual Debtors. See Instructions) a. Gross income/sales (net of returns and allowances) b. Cost of goods sold (inclusive of depreciation, if applicable) c. Gross profit (a-b) d. Selling expenses e. General and administrative expenses f. Other expenses e. General and administrative expenses f. Other expenses g. Depreciation and/or amortization (not included in 4b) h. Interest i. Taxes (local, state, and federal) j. Reorganization items	e.	Total assets	\$0	
h. Postpetition taxes payable i. Postpetition taxes past due j. Total postpetition debt (f+h) k. Prepetition secured debt l. Prepetition priority debt so m. Prepetition unsecured debt so m. Propetition unsecured debt so m. Propetition unsecured debt so m. Total liabilities (debt) (j+k+l+m) so o. Ending equity/net worth (e-n) Part 3: Assets Sold or Transferred Current Month Cumulative a. Total cash sales price for assets sold/transferred outside the ordinary course of business b. Total payments to third parties incident to assets being sold/transferred outside the ordinary course of business c. Net cash proceeds from assets sold/transferred outside the ordinary course of business (a-b) Part 4: Income Statement (Statement of Operations) (Not generally applicable to Individual Debtors. See Instructions) c. Gross profit (a-b) d. Selling expenses e. General and administrative expenses f. Other expenses g. Depreciation and/or amortization (not included in 4b) b. Interest c. Taxes (local, state, and federal) j. Reorganization items	f.	Postpetition payables (excluding taxes)	\$0	
h. Postpetition taxes payable i. Postpetition taxes past due j. Total postpetition debt (f+h) k. Prepetition secured debt l. Prepetition secured debt so l. Prepetition unsecured debt so m. Prepetition unsecured debt so m. Prepetition unsecured debt so l. Total liabilities (debt) (j+k+l+m) so location Ending equity/net worth (e-n) Part 3: Assets Sold or Transferred Current Month Cumulative a. Total cash sales price for assets sold/transferred outside the ordinary course of business b. Total payments to third parties incident to assets being sold/transferred outside the ordinary course of business c. Net cash proceeds from assets sold/transferred outside the ordinary course of business (a-b) Part 4: Income Statement (Statement of Operations) (Not generally applicable to Individual Debtors. See Instructions.) a. Gross income/sales (net of returns and allowances) b. Cost of goods sold (inclusive of depreciation, if applicable) c. Gross profit (a-b) d. Selling expenses e. General and administrative expenses f. Other expenses g. Depreciation and/or amortization (not included in 4b) b. Interest 1. Taxes (local, state, and federai) j. Reorganization items	g.	Postpetition payables past due (excluding taxes)	\$0	
j. Total postpetition debt (f+h) k. Prepetition secured debt l. Prepetition unsecured debt so m. Prepetition unsecured debt so n. Total liabilities (debt) (j+k+l+m) o. Ending equity/net worth (e-n) Part 3: Assets Sold or Transferred Current Month Cumulative Current Month Cumulative La Total cash sales price for assets sold/transferred outside the ordinary course of business to third parties incident to assets being sold/transferred outside the ordinary course of business c. Net cash proceeds from assets sold/transferred outside the ordinary course of business (a-b) Part 4: Income Statement (Statement of Operations) (Not generally applicable to Individual Debtors. See Instructions.) a. Gross income/sales (net of returns and allowances) b. Cost of goods sold (inclusive of depreciation, if applicable) c. Gross profit (a-b) d. Selling expenses e. General and administrative expenses f. Other expenses g. Depreciation and/or amortization (not included in 4b) h. Interest i. Taxes (local, state, and federal) j. Reorganization items		Postpetition taxes payable	\$0	
j. Total postpetition debt (f+h) k. Prepetition secured debt l. Prepetition unsecured debt so m. Prepetition unsecured debt so n. Total liabilities (debt) (j+k+l+m) o. Ending equity/net worth (e-n) Part 3: Assets Sold or Transferred Current Month Cumulative Current Month Cumulative La Total cash sales price for assets sold/transferred outside the ordinary course of business to third parties incident to assets being sold/transferred outside the ordinary course of business c. Net cash proceeds from assets sold/transferred outside the ordinary course of business (a-b) Part 4: Income Statement (Statement of Operations) (Not generally applicable to Individual Debtors. See Instructions.) a. Gross income/sales (net of returns and allowances) b. Cost of goods sold (inclusive of depreciation, if applicable) c. Gross profit (a-b) d. Selling expenses e. General and administrative expenses f. Other expenses g. Depreciation and/or amortization (not included in 4b) h. Interest i. Taxes (local, state, and federal) j. Reorganization items	i.	Postpetition taxes past due	\$0	
k. Prepetition secured debt Prepetition priority debt Total liabilities (debt) (j+k+l+m) Ending equity/net worth (e-n) Part 3: Assets Sold or Transferred Total cash sales price for assets sold/transferred outside the ordinary course of business Total payments to third parties incident to assets being sold/transferred outside the ordinary course of business Net cash proceeds from assets sold/transferred outside the ordinary course of business (a-b) Part 4: Income Statement (Statement of Operations) (Not generally applicable to Individual Debtors. See Instructions.) a. Gross income/sales (net of returns and allowances) b. Cost of goods sold (inclusive of depreciation, if applicable) c. Gross profit (a-b) d. Selling expenses e. General and administrative expenses f. Other expenses g. Depreciation and/or amortization (not included in 4b) h. Interest i. Taxes (local, state, and federal) j. Reorganization items	j.		\$0	
Prepetition priority debt	-		\$0	
m. Prepetition unsecured debt 50 n. Total liabilities (debt) (j+k+l+m) 50 o. Ending equity/net worth (e-n) 50 Part 3: Assets Sold or Transferred Current Month 50 Ending equity/net worth (e-n) 50 Total gayments to third parties incident to assets being sold/transferred outside the ordinary course of business 50 Total payments to third parties incident to assets being sold/transferred outside the ordinary course of business 50 Ending approach of the parties incident to assets being sold/transferred outside the ordinary course of business 60 Ending approach of the parties incident to assets being sold/transferred outside the ordinary course of business (a-b) 50 Ending approach of the parties incident to assets being sold/transferred outside the ordinary course of business (a-b) 50 Ending approach of the parties incident to assets being sold/transferred outside the ordinary course of business (a-b) 50 Eurrent Month Cumulative Cumulative Current Month (Not generally applicable to Individual Debtors. See Instructions.) a. Gross income/sales (net of returns and allowances) 50 b. Cost of goods sold (inclusive of depreciation, if applicable) 50 c. Gross profit (a-b) 50 d. Selling expenses 50 g. Depreciation and administrative expenses 50 g. Depreciation and/or amortization (not included in 4b) 50 h. Interest 50 i. Taxes (local, state, and federal) 50 j. Reorganization items 50		-		
n. Total liabilities (debt) (j+k+l+m)	m.			
o. Ending equity/net worth (e-n) Part 3: Assets Sold or Transferred a. Total cash sales price for assets sold/transferred outside the ordinary course of business b. Total payments to third parties incident to assets being sold/transferred outside the ordinary course of business c. Net cash proceeds from assets sold/transferred outside the ordinary course of business (a-b) So St Part 4: Income Statement (Statement of Operations) (Not generally applicable to Individual Debtors, See Instructions) a. Gross income/sales (net of returns and allowances) b. Cost of goods sold (inclusive of depreciation, if applicable) c. Gross profit (a-b) d. Selling expenses e. General and administrative expenses f. Other expenses g. Depreciation and/or amortization (not included in 4b) h. Interest i. Taxes (local, state, and federal) j. Reorganization items		-		
Part 3: Assets Sold or Transferred a. Total cash sales price for assets sold/transferred outside the ordinary course of business b. Total payments to third parties incident to assets being sold/transferred outside the ordinary course of business c. Net cash proceeds from assets sold/transferred outside the ordinary course of business (a-b) Part 4: Income Statement (Statement of Operations) (Not generally applicable to Individual Debtors. See Instructions.) a. Gross income/sales (net of returns and allowances) b. Cost of goods sold (inclusive of depreciation, if applicable) c. Gross profit (a-b) d. Selling expenses e. General and administrative expenses f. Other expenses g. Depreciation and/or amortization (not included in 4b) h. Interest i. Taxes (local, state, and federal) j. Reorganization items		•		
a. Total cash sales price for assets sold/transferred outside the ordinary course of business b. Total payments to third parties incident to assets being sold/transferred outside the ordinary course of business c. Net cash proceeds from assets sold/transferred outside the ordinary course of business (a-b) Part 4: Income Statement (Statement of Operations) (Not generally applicable to Individual Debtors. See Instructions.) a. Gross income/sales (net of returns and allowances) 50 b. Cost of goods sold (inclusive of depreciation, if applicable) 50 c. Gross profit (a-b) 50 d. Selling expenses 50 e. General and administrative expenses 50 f. Other expenses 50 g. Depreciation and/or amortization (not included in 4b) 50 h. Interest 50 i. Taxes (local, state, and federal) 50 j. Reorganization items 50				
course of business \$0 \$\footnote{St}\$ b. Total payments to third parties incident to assets being sold/transferred outside the ordinary course of business \$0 \$\footnote{St}\$ c. Net cash proceeds from assets sold/transferred outside the ordinary course of business (a-b) \$0 \$\footnote{St}\$ Part 4: Income Statement (Statement of Operations) \$0 \$\footnote{St}\$ (Not generally applicable to Individual Debtors. See Instructions.) a. Gross income/sales (net of returns and allowances) \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	Pai	t 3: Assets Sold or Transferred	Current Month	Cumulative
b. Total payments to third parties incident to assets being sold/transferred outside the ordinary course of business c. Net cash proceeds from assets sold/transferred outside the ordinary course of business (a-b) Part 4: Income Statement (Statement of Operations) (Not generally applicable to Individual Debtors. See Instructions.) a. Gross income/sales (net of returns and allowances) b. Cost of goods sold (inclusive of depreciation, if applicable) c. Gross profit (a-b) d. Selling expenses e. General and administrative expenses f. Other expenses g. Depreciation and/or amortization (not included in 4b) h. Interest i. Taxes (local, state, and federal) j. Reorganization items	a.		00	¢0
outside the ordinary course of business c. Net cash proceeds from assets sold/transferred outside the ordinary course of business (a-b) Part 4: Income Statement (Statement of Operations) (Not generally applicable to Individual Debtors. See Instructions.) a. Gross income/sales (net of returns and allowances) b. Cost of goods sold (inclusive of depreciation, if applicable) c. Gross profit (a-b) d. Selling expenses e. General and administrative expenses f. Other expenses g. Depreciation and/or amortization (not included in 4b) h. Interest i. Taxes (local, state, and federal) j. Reorganization items	h			
course of business (a-b) Part 4: Income Statement (Statement of Operations) (Not generally applicable to Individual Debtors. See Instructions.) a. Gross income/sales (net of returns and allowances) b. Cost of goods sold (inclusive of depreciation, if applicable) c. Gross profit (a-b) d. Selling expenses e. General and administrative expenses f. Other expenses g. Depreciation and/or amortization (not included in 4b) h. Interest i. Taxes (local, state, and federal) j. Reorganization items So Current Month Cumulative Cumulative Cumulative So So So So So So So So So S	D.	outside the ordinary course of business	\$0	\$0
Part 4: Income Statement (Statement of Operations) (Not generally applicable to Individual Debtors. See Instructions.) a. Gross income/sales (net of returns and allowances) b. Cost of goods sold (inclusive of depreciation, if applicable) c. Gross profit (a-b) d. Selling expenses e. General and administrative expenses f. Other expenses g. Depreciation and/or amortization (not included in 4b) h. Interest i. Taxes (local, state, and federal) j. Reorganization items Cumulative Cumulative Cumulative Cumulative	c.		\$0	\$0
(Not generally applicable to Individual Debtors. See Instructions.) a. Gross income/sales (net of returns and allowances) b. Cost of goods sold (inclusive of depreciation, if applicable) c. Gross profit (a-b) d. Selling expenses e. General and administrative expenses f. Other expenses g. Depreciation and/or amortization (not included in 4b) h. Interest i. Taxes (local, state, and federal) j. Reorganization items S0 S0 S0 S0 S0 S0 S0 S0 S0 S	_	· ,		
a. Gross income/sales (net of returns and allowances) b. Cost of goods sold (inclusive of depreciation, if applicable) c. Gross profit (a-b) d. Selling expenses e. General and administrative expenses f. Other expenses g. Depreciation and/or amortization (not included in 4b) h. Interest i. Taxes (local, state, and federal) j. Reorganization items \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$			Current Month	Cumulative
b. Cost of goods sold (inclusive of depreciation, if applicable) c. Gross profit (a-b) d. Selling expenses e. General and administrative expenses f. Other expenses g. Depreciation and/or amortization (not included in 4b) h. Interest i. Taxes (local, state, and federal) j. Reorganization items \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$		· · · · · ·	\$0	
c. Gross profit (a-b) d. Selling expenses e. General and administrative expenses f. Other expenses g. Depreciation and/or amortization (not included in 4b) h. Interest i. Taxes (local, state, and federal) j. Reorganization items \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$	b.			
e. General and administrative expenses \$0 f. Other expenses \$0 g. Depreciation and/or amortization (not included in 4b) \$0 h. Interest \$0 i. Taxes (local, state, and federal) \$0 j. Reorganization items \$0	c.	Gross profit (a-b)	\$0	
f. Other expenses g. Depreciation and/or amortization (not included in 4b) h. Interest i. Taxes (local, state, and federal) j. Reorganization items \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$	d.	Selling expenses	\$0	
g. Depreciation and/or amortization (not included in 4b) h. Interest i. Taxes (local, state, and federal) j. Reorganization items \$0 \$0 \$0 \$0	e.	General and administrative expenses	\$0	
h. Interest \$0 i. Taxes (local, state, and federal) \$0 j. Reorganization items \$0	f.	Other expenses	\$0	
i. Taxes (local, state, and federal)\$0j. Reorganization items\$0	g.	Depreciation and/or amortization (not included in 4b)	\$0	
j. Reorganization items \$0	h.	Interest	\$0	
	i.	Taxes (local, state, and federal)	\$0	
k. Profit (loss) \$0 \$0	j.		\$0	
	k.	Profit (loss)		\$0

		ssional Fees and Expenses		Approved	Annroyad	Paid Current	Paid
				Approved Current Month	Approved Cumulative	Month	Cumulative
l .	Debto	r's professional fees & expenses (bank	ruptcy) Aggregate Total				
	Itemiz	ed Breakdown by Firm					
		Firm Name	Role				
	i						
	ii						
	iii						
	iv						
	v						
	vi						
	vii						
	viii						
	ix						
	X						
	xi						
	xii						
	xiii						
	xiv						
	xv						
	xvi						
	xvii						
	xviii						
	xix						
	xx						
	xxi						
	xxii						
	xxiii						
	xxiv						
	xxv						
	xxvi						
	xxvii						
	xxviii						
	xxix						
	xxx						
	xxxi						
	xxxii						
	xxxiii						
	xxxiv						
	xxxv						
	xxxvi						

Debtor's Name Camaro Acquisition, LLC

Case No. 25-11199

xxxvii			
xxxvii			
xxxix			
xl			
xli			
xlii			
xliii			
xliv			
xlv			
xlvi			
xlvii			
xlviii			
xlix			
l			
li			
lii			
liii			
liv			
lv			
lvi			
lvii			
lviii			
lix			
lx			
lxi			
lxii			
lxiii			
lxiv			
lxv			
lxvi			
lxvii			
lxviii			
lxix			
lxx			
lxxi			
lxxii			
lxxiii			
lxxiv			
lxxv			
lxxvi			
lxxvii			
lxxviii			

Case 25-11195-JKS Doc 347 Filed 09/08/25 Page 5 of 24

r's Name Camaro Acquisition, LL	С		Ca	ase No. 25-1119	9
lxxix					
lxxx					
lxxxi					
lxxxii					
lxxxiii					
lxxxiv					
lxxxv					
lxxxvi					
lxxxvi					
lxxxvi					
lxxxix					
xc					
xci					
xcii					
xciii					
xciv					
xcv					
xcvi					
xcvii					
xcviii					
xcix					
С					
ci					
		Approved Current Month	Approved Cumulative	Paid Current Month	Paid Cumulat
Debtor's professional fees & expense	s (nonbankruptcy) Aggregate Total	1			
Itemized Breakdown by Firm					
Firm Name	Role				
i					
ii					
iii					
iv					
v					
vi					
vii					
viii					
ix					
х					
xi					
xii					
xiii					

xiv

xv			
xvi			
xvii			
xviii			
xix			
xx			
xxi			
xxii			
xxiii			
xxiv			
XXV			
xxvi			
xxvii			
xxviii			
xxix			
xxx			
xxxi			
xxxii			
xxxiii			
xxxiv			
XXXV			
xxxvi			
xxxvii			
xxxvii			
xxxix			
xl			
xli			
xlii			
xliii			
xliv			
xlv			
xlvi			
xlvii			
xlviii			
xlix			
1			
li			
lii			
liii			
liv			
lv			
lvi			
141			

Debtor's Name Camaro Acquisition, LLC

Case No. 25-11199

	lvii			
Ī	lviii			
	lix			
İ	lx			
İ	lxi			
	lxii			
Ì	lxiii			
İ	lxiv			
İ	lxv			
İ	lxvi			
İ	lxvii			
İ	lxviii			
l	lxix			
ŀ	lxx			
İ	lxxi			
ŀ	lxxii			
Ì	lxxiii			
Ì	lxxiv			
ŀ	lxxv			
ŀ	lxxvi			
ļ	lxxvii			
L	lxxviii			
ŀ	lxxix			
ŀ	lxxx			
ŀ	lxxxi			
ŀ	lxxxii			
L	lxxxiii			
ŀ	lxxxiv			
ŀ	lxxxv			
l	lxxxvi			
ŀ	lxxxvi			
ŀ	lxxxvi			
l	lxxxix			
ŀ	xc			
ŀ	xci			
ŀ	xcii			
ŀ	xciii			
ŀ	xciv			
ŀ	xcv			
ŀ	xcvi			
ŀ	xcvii			
Ļ	xcviii			

Case 25-11195-JKS Doc 347 Filed 09/08/25 Page 8 of 24

Debtor's	s Name	Camaro Acquisition, LLC			Case No. 25-11199				
	xcix								
	С								
c.	All pro	ofessional fees and expenses (del	\$0	\$0	\$0	\$0			

Pa	art 6: Postpetition Taxes	Current Month Cumulative
a.	Postpetition income taxes accrued (local, state, and federal)	\$0 \$(
b.	Postpetition income taxes paid (local, state, and federal)	
c.	Postpetition employer payroll taxes accrued	<u> </u>
d.	Postpetition employer payroll taxes paid	<u> </u>
e.	Postpetition property taxes paid	<u> </u>
f.	Postpetition other taxes accrued (local, state, and federal)	<u> </u>
g.	Postpetition other taxes paid (local, state, and federal)	\$0 \$6
Pa	nrt 7: Questionnaire - During this reporting period:	
a.	Were any payments made on prepetition debt? (if yes, see Instr	uctions) Yes C No (•
b.	Were any payments made outside the ordinary course of busine without court approval? (if yes, see Instructions)	ss Yes ○ No •
c.	Were any payments made to or on behalf of insiders?	Yes O No 💿
d.	Are you current on postpetition tax return filings?	Yes No
e.	Are you current on postpetition estimated tax payments?	Yes No
f.	Were all trust fund taxes remitted on a current basis?	Yes No
g.	Was there any postpetition borrowing, other than trade credit? (if yes, see Instructions)	Yes O No •
h.	Were all payments made to or on behalf of professionals approach the court?	ed by Yes O No N/A •
i.	Do you have: Worker's compensation insurance?	Yes O No •
	If yes, are your premiums current?	Yes ○ No ○ N/A ⑥ (if no, see Instructions)
	Casualty/property insurance?	Yes O No 💿
	If yes, are your premiums current?	Yes ○ No ○ N/A • (if no, see Instructions)
	General liability insurance?	Yes O No •
	If yes, are your premiums current?	Yes ○ No ○ N/A • (if no, see Instructions)
j.	Has a plan of reorganization been filed with the court?	Yes No
k.	Has a disclosure statement been filed with the court?	Yes No
l.	Are you current with quarterly U.S. Trustee fees as set forth under 28 U.S.C. § 1930?	Yes No

Case 25-11195-JKS Doc 347 Filed 09/08/25 Page 9 of 24

Debtor's Name Camaro Acquisition, LLC Case No. 25-11199 Part 8: Individual Chapter 11 Debtors (Only) Gross income (receipts) from salary and wages \$0 a. \$0 Gross income (receipts) from self-employment b. Gross income from all other sources \$0 \$0 d. Total income in the reporting period (a+b+c) Payroll deductions \$0 \$0 Self-employment related expenses f. \$0 Living expenses g. h. All other expenses \$0 \$0 Total expenses in the reporting period (e+f+g+h) Difference between total income and total expenses (d-i) \$0 List the total amount of all postpetition debts that are past due \$0 k. l. Are you required to pay any Domestic Support Obligations as defined by 11 Yes (No (U.S.C § 101(14A)? If yes, have you made all Domestic Support Obligation payments? Yes \(\cap \text{No} \(\cap \text{N/A} \(\cdot \) **Privacy Act Statement** 28 U.S.C. § 589b authorizes the collection of this information, and provision of this information is mandatory under 11 U.S.C. §§ 704, 1106, and 1107. The United States Trustee will use this information to calculate statutory fee assessments under 28 U.S.C. § 1930(a)(6). The United States Trustee will also use this information to evaluate a chapter 11 debtor's progress through the bankruptcy system, including the likelihood of a plan of reorganization being confirmed and whether the case is being prosecuted in good faith. This information may be disclosed to a bankruptcy trustee or examiner when the information is needed to perform the trustee's or examiner's duties or to the appropriate federal, state, local, regulatory, tribal, or foreign law enforcement agency when the information indicates a violation or potential violation of law. Other disclosures may be made for routine purposes. For a discussion of the types of routine disclosures that may be made, you may consult the Executive Office for United States Trustee's systems of records notice, UST-001, "Bankruptcy Case Files and Associated Records." See 71 Fed. Reg. 59,818 et seq. (Oct. 11, 2006). A copy of the notice may be obtained at the following link: http://www.justice.gov/ust/ eo/rules regulations/index.htm. Failure to provide this information could result in the dismissal or conversion of your bankruptcy case or other action by the United States Trustee. 11 U.S.C. § 1112(b)(4)(F). I declare under penalty of perjury that the foregoing Monthly Operating Report and its supporting documentation are true and correct and that I have been authorized to sign this report on behalf of the estate. /s/ Jeffrey Furman Jeffrey Furman

Printed Name of Responsible Party

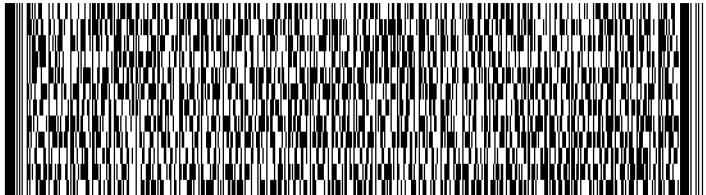
09/08/2025

Date

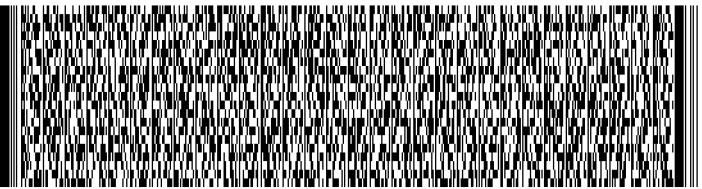
Signature of Responsible Party

Chief Executive Officer

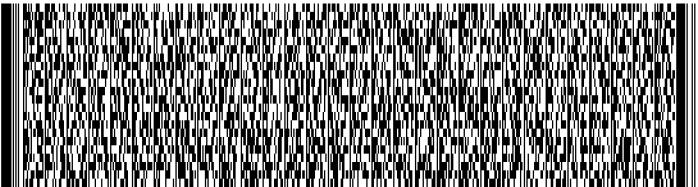
Title



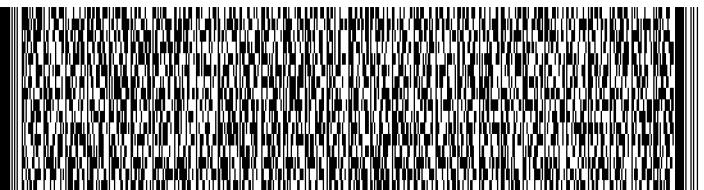
PageOnePartOne



PageOnePartTwo



PageTwoPartOne

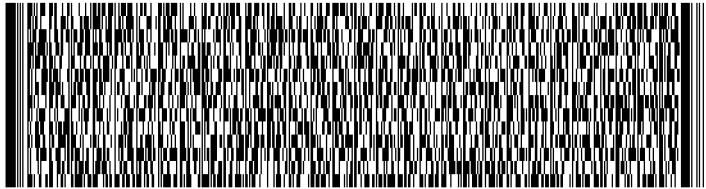


PageTwoPartTwo

Case No. 25-11199



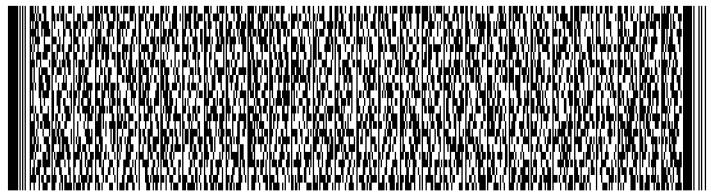
Bankruptcy1to50



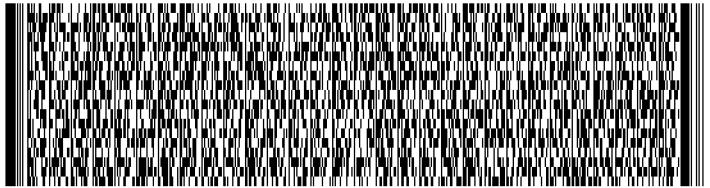
Bankruptcy51to100

NonBankruptcy1to50

NonBankruptcy51to100



PageThree



PageFou

IN THE UNITED STATES BANKRUPTCY COURT FOR THE DISTRICT OF DELAWARE

Case Name: ZEN JV, LLC, et al. Petition Date: June 24, 2025

Case Number: 25-11195 (JKS)

GLOBAL NOTES AND STATEMENTS OF LIMITATIONS, METHODOLOGY, AND DISCLAIMERS REGARDING MONTHLY OPERATING REPORT

On June 24, 2025 (the "*Petition Date*"), the above-captioned debtors and debtors in possession (collectively, the "*Debtors*") each filed voluntary petitions for relief under chapter 11 of title 11 of the United States Code (the "*Bankruptcy Code*") in the United States Bankruptcy Court for the District of Delaware (the "*Bankruptcy Court*"), thereby commencing these chapter 11 cases (the "*Chapter 11 Cases*"). On June 27, 2025, the Bankruptcy Court entered an order authorizing the joint administration and procedural consolidation of these Chapter 11 Cases pursuant to Rule 1015(b) of the Federal Rules of Bankruptcy Procedure.

The following notes, statements, and limitations should be referred to, and referenced in connection with, any review of the MOR (as defined below).

- 1. **General Methodology**. The Debtors are filing this monthly operating report ("**MOR**") solely for the purpose of complying with the monthly reporting requirements applicable in the Chapter 11 Cases. The financial and supplemental information contained herein is unaudited, limited in scope, and is not prepared in accordance with accounting principles generally accepted in the United States of America ("**U.S. GAAP**") nor in accordance with federal or state securities laws or other applicable non-bankruptcy law or in lieu of complying with any periodic reporting requirements thereunder, nor is it intended to fully reconcile to the consolidated financial statements prepared by the Debtors.
- 2. **Basis of Presentation**. In preparing the MOR, the Debtors relied on financial data available from the books and records available to them at the time of such preparation, but the MOR and financial data do not reflect in all circumstances presentation for U.S. GAAP. Although the Debtors made commercially reasonable efforts to ensure the accuracy and completeness of the MOR, inadvertent errors or omissions may exist. The results of operations contained herein are not necessarily indicative of results which may be expected from any other period or for the full year and may not necessarily reflect the results of operations, financial position and cash flows of the Debtors in the future. Each signatory to the MOR has necessarily relied upon the efforts, statements, advice and representations of personnel of the Debtors and the Debtors' advisors and professionals. Each signatory has not (and could

The Debtors in these cases, along with the last four digits of each debtor's federal tax identification number (to the extent applicable), are: Zen JV, LLC (0225); Monster Worldwide LLC (6555); FastWeb, LLC; Monster Government Solutions, LLC (5762); Camaro Acquisition, LLC; CareerBuilder, LLC (6495); CareerBuilder Government Solutions, LLC (6426); Luceo Solutions, LLC (4426); CareerBuilder France Holding, LLC (9339); and Military Advantage, LLC (9508). The Debtors' address is 200 N LaSalle Street #900, Chicago, IL 60601.

not have) personally verified the accuracy of each such statement, representation, and answer contained in the MOR.

- 3. **Reporting Period**. Unless otherwise noted herein, the MOR generally reflects the Debtors' books and records and financial activity occurring during the applicable reporting period. Except as otherwise noted, no adjustments have been made for activity occurring after the close of the reporting period.
- 4. **Accuracy**. The financial information disclosed herein was not prepared in accordance with federal or state securities laws or other applicable non-bankruptcy law or in lieu of complying with any periodic reporting requirements thereunder. Persons and entities trading in or otherwise purchasing, selling, or transferring the claims against or equity interests in the Debtors should evaluate this financial information in light of the purposes for which it was prepared. The Debtors are not liable for and undertake no responsibility to indicate variations from securities laws or for any evaluations of the Debtors based on this financial information or any other information.
- 5. Payment of Prepetition Claims Pursuant to First Day Orders. The Bankruptcy Court entered orders (the "First Day Orders") authorizing, but not directing, the Debtors to, among other things, pay certain liabilities related to the use of the Debtors' cash collateral and continued use of their cash management system and employee wages, salaries, other compensation, and reimbursable expenses. If any payments were made following the commencement of the Chapter 11 Cases pursuant to the authority granted to the Debtors by the Bankruptcy Court under the First Day Orders, such payments have been included in this MOR unless otherwise noted.
- 6. **Liabilities Subject to Compromise.** The amounts currently classified as liabilities subject to compromise reflect the accounting impact of ASC 852, Reorganizations, effective from the Petition Date. Following adoption of this accounting standard, certain prepetition liabilities have been reclassified and collated as a liability subject to compromise. The amounts currently classified as subject to compromise do not reflect the claimant value but reflects the best estimate as at the reporting date. When claims are received and reconciled, adjustments will be made prospectively.
- 7. **Reservation of Rights**. The Debtors reserve all rights to amend or supplement the MOR in all respects, as may be necessary or appropriate, but shall be under no obligation to do so. Nothing contained in this MOR shall constitute a waiver of any of the Debtors' rights or an admission with respect to their Chapter 11 Cases.
- 8. **Insiders**. The Debtors reserve all rights to dispute whether someone treated as an "insider" for purposes of the MOR is, in fact, an "insider" as defined in section 101(31) of the Bankruptcy Code.
- 9. Specific MOR Disclosures.

Notes to Part 1: Cash Receipts and Disbursements

- Receipts primarily reflect collections on legacy accounts receivable.
- The Debtors have endeavored to allocate receipts and disbursements to the appropriate legal entity based on the underlying transaction, even if the associated cash flow occurred through a different Debtor's bank account.
- The June ending cash balances for the Debtors, CareerBuilder Government Solutions, LLC and Monster Government Solutions, LLC, should have been reported as \$1,653 and \$0, respectively.

Notes to Part 2: Asset and Liability Status

- The amounts identified in Part 2 of the MOR are derived from the Debtors' unaudited and estimated balance sheets. Please refer to the notes above for information about presentation and limitations that may exist in the MOR.
- The Debtor Camaro Acquisition, LLC is a holding company with no assets other than its ownership in certain other Debtor and non-Debtor entities. This clarification is provided for the avoidance of doubt.
- Included within Part 2 of the MOR are certain account receivables and account payables that belong to or are the responsibility of the respective buyers of the assets, pursuant to the asset purchase agreements described in Notes to Part 3: Asset Sold or Transferred, below.

Notes to Part 3: Asset Sold or Transferred

- On July 29, 2025, the Bankruptcy Court entered the Order (I) Authorizing and Approving the Debtors' Entry Into An Asset Purchase Agreement With Bold Holdings LLC, (II) Authorizing the Sale of the Purchased Assets Free and Clear of All Encumbrances, (III) Approving the Assumption and Assignment of the Selected Assigned Contracts, and (IV) Granting Related Relief [Docket No. 235] (the "Job **Board Sale Order"**), the Order (I) Authorizing and Approving the Debtors' Entry Into An Asset Purchase Agreement With Sherrill-Lubinski, LLC and Eti-Net Inc., (II) Authorizing the Sale of the Purchased Assets Free and Clear of All Liens, Encumbrances, Claims and Interests, (III) Approving the Assumption and Assignment of the Selected Assigned Contracts, and (IV) Granting Related Relief [Docket No. 236] (the "Monster Government Sale Order"), and the Order (I) Authorizing and Approving the Debtors' Entry Into An Asset Purchase Agreement With Valnet US, Inc., (II) Authorizing the Sale of the Purchased Assets Free and Clear of All Encumbrances, (III) Approving the Assumption and Assignment of the Selected Assigned Contracts, and (IV) Granting Related Relief [Docket No. 237] (the "Monster Media Sale Order" and, collectively with the Job Board Sale Order and the Monster Government Sale Order, the "Sale Orders"), which, among other things, authorized the Debtors to enter into the asset purchase agreements and consummate the transactions contemplated thereunder.
- On July 31, 2025, the Debtors closed the sale of substantially all of their assets to the purchasers under the asset purchase agreements that were authorized and approved by

the Sale Orders. See *Notice of Closing of Sale of Job Board Business to Bold Holdings, LLC* [Docket No. 266], *Notice of Closing of Sale of Monster Media Business to Iron Corp US Inc.* [Docket No. 267], and *Notice of Closing of Sale of Monster Government Business to Sherrill-Lubinski, LLC and Eti-Net Inc.* [Docket No. 269].

- On July 31, 2025, the Debtor, Zen JV, LLC, made a \$14,435,410 payment to pay down the DIP facility, using proceeds from the Sales, in accordance with the terms of the Sale Orders.
- Included within Part 3 of the MOR are the proceeds received by the Debtors in connection with the Sales.

Notes to Part 4: Income Statement (Statement of Operations)

- Please refer to the notes above for information about presentation and limitations that may exist in the MOR.
- Debtor Camaro Acquisition, LLC is a holding company with no activity other than its ownership in certain other Debtor and non-Debtor entities. This clarification is provided for the avoidance of doubt.

Notes to Part 6: Postpetition Taxes

- In the ordinary course of business, the Debtors are obligated to pay certain taxes, fees, assessments and other governmental charges (collectively, the "*Taxes and Fees*").
- The Debtors believe that they are current with respect to any postpetition Taxes and Fees that have come due, except for those amounts related to June sales and use taxes.
- June sales and use tax filings include prepetition amounts, which have not been authorized to be paid by the Bankruptcy Court. The Debtors are reconciling the postpetition portion and will pay as soon as it is practicable.

Debtors

In re:

Case No. 25-11195 (JKS)

Zen JV, LLC, et al.

Reporting Period: July 1, 2025 through July 31, 2025

Support Documentation to MOR - 1

Cash Receipts and Disbursements by Legal Entity For the period July 1, 2025 through July 31, 2025

	Zen JV, LLC	Monster Worldwide LLC	Military Advantage, LLC	FastWeb, LLC	Monster Government Solutions, LLC	Camaro Acquisition, LLC	CareerBuilder, LLC	CareerBuilder France Holding, LLC	CareerBuilder Government Solutions, LLC	Luceo Solutions, LLC
	Case No. 25-11	195 Case No. 25-11196	Case No. 25-11204	Case No. 25-11197	Case No. 25-11198	Case No. 25-11199	Case No. 25-11200	Case No. 25-11203	Case No. 25-11201	Case No. 25-11202
Receipts										
Collections		- 10,154,121		-	-	-	3,252,264	-	510	-
Other	68,626	,109 -	-	-	-	-	-	-	-	-
Total Receipts	68,626	,109 10,154,121	-	-	-	-	3,252,264	-	510	-
<u>Disbursements</u>										
Operating Disbursements		- (4,736,732	(2,370,225)	(162,986)	(1,530,833)	-	(2,159,800	(250)	(250)	(250)
Total Operating Disbursements		- (4,736,732) (2,370,225)	(162,986)	(1,530,833)	-	(2,159,800)	(250)	(250)	(250)
Other Non-Operating Disbursements	(29,249	,885) (294,357	(147,294)	(10,129)	(95,131)	-	-	-	-	-
Total Non-Operating Disbursements	(29,249	,885) (294,357) (147,294)	(10,129)	(95,131)	-	-	-	-	-
Total Disbursements	(29,249	,885) (5,031,089	(2,517,519)	(173,115)	(1,625,964)	-	(2,159,800)	(250)	(250)	(250)
Net Cash Flow (excl. Internal Transfers)	39,376	,224 5,123,032	(2,517,519)	(173,115)	(1,625,964)	-	1,092,464	(250)	260	(250)
Cash Balance Beginning of Month	12,533	,314 3,434,000		-	-	-	1,543,094	56	1,653	-
Net Cash Flow	39,376	,224 5,123,032	(2,517,519)	(173,115)	(1,625,964)	-	1,092,464	(250)	260	(250)
MOR Part 1 d. Cash Balance	\$ 51,909	,538 \$ 8,557,032	\$ (2,517,519)	\$ (173,115)	\$ (1,625,964)	\$ -	\$ 2,635,558	\$ (194)	\$ 1,913	
Intercompany Transactions		- (4,316,599) 2,517,519	173,115	1,625,964	-	(750)	250	250	250
Cash Balance End of Period	\$ 51.909	.538 \$ 4.240.433	S -	\$ -	\$ -	\$ -	\$ 2.634.808	\$ 56	\$ 2.163	\$ -

Debtors

In re: Case No. 25-11195 (JKS)
Zen JV, LLC, et al.
Reporting Period: July 1, 2025 through July 31, 2025

Support Documentation to MOR - 2 Balance Sheet by Legal Entity

For the period ended 7/31/2025

			1011	nie perioù endeu 7/31/	2025					
	Zen JV, LLC	Monster Worldwide LLC	Military Advantage, LLC	FastWeb, LLC	Monster Government Solutions, LLC	Camaro Acquisition, LLC	CareerBuilder, LLC	CareerBuilder France Holding, LLC	CareerBuilder Government Solutions, LLC	Luceo Solutions, LLC
	Case No. 25-11195	Case No. 25-11196	Case No. 25-11204	Case No. 25-11197	Case No. 25-11198	Case No. 25-11199	Case No. 25-11200	Case No. 25-11203	Case No. 25-11201	Case No. 25-11202
Current assets:										
Cash and cash equivalents	51,909,538	4,240,433	-	_			2,634,808	56	2,163	_
Accounts receivable, net of allowance	-	6,083,781	6,128,151	332,930	4,717,083		5,810,855	-	(606,030)	-
Intercompany accounts receivable	38,430,587	178,502,824	109,877,160	6,453,055	59,405,304	-	(8,704,253)	8,902,953	233,080	
Prepaid expenses	35,704	6,251,769	454,076	-	2,286,239	-	2,444,842	-	-	-
Other current assets	-	2,874,019	2,559	-	521,836	-	2,251,342	-	-	-
Total current assets	90,375,828	197,952,827	116,461,945	6,785,984	66,930,462	-	4,437,593	8,903,009	(370,787)	310,043
Noncurrent assets:										
Property and equipment, net	-	6,314,254	721,613	(54,442)	3,081,962	-	7,087,178	-	-	-
Operating lease right-of-use assets	-	(0)	-	-	0	-	11,374,501	-	-	-
Goodwill	-	-	-	-	-	-	9,018,302	-	-	-
Intangible assets, net of accumulated amortization	-	46,701,597	65,504,440	-	46,466,729	-	16,764,832	-	-	-
Investments	-	241,958,369	625,116	(57,901)	-	-	252,356,862	6,653,119	-	7,513,262
Other noncurrent assets	14,227	593,269	-	-	-	-	3,446,342	-	-	-
Total noncurrent assets	14,227	295,567,489	66,851,169	(112,342)	49,548,690	-	300,048,018	6,653,119	-	7,513,262
Total assets	90,390,055	493,520,315	183,313,114	6,673,642	116,479,153	-	304,485,611	15,556,128	(370,787)	7,823,305
Liabilities										
Current liabilities NSTC										
Accounts payable	-	8,955,911		_	_		770,022	_	_	
Intercompany accounts payable	-	-	-	_			-	_		_
Short-term credit facility	-		-					-		
Total current liabilities NSTC	-	8,955,911	-	-	-	-	770,022	-	-	-
Noncurrent liabilities NSTC										
Total noncurrent liabilities NSTC	Ē	-	-	=	-	-	-	=	-	-
Current liabilities STC										
Accounts payable	-	8,498,401	-	-	-	-	20,017,135	-	28,376	-
Intercompany accounts payable	-	210,272,434	102,635,925	4,714,246	57,804,918	-	7,180,423	-	-	-
Accrued expenses and other current liabilities	50,683	10,525,379	2,308,367	32,013	1,124,387	-	34,337,505	-	142,961	(285)
Short-term credit facility	-	-	-	-	-	-	-	-	-	-
Deferred revenue	-	5,893,226	275,670	14,000	9,630,385	-	4,794,392	-	4,997	-
Operating lease liabilities, current portion	-	-	-	-	-	-	2,432,574	-	-	-
Finance lease liabilities, current portion		-	-			-	1,072,309	-	- 475.004	(205)
Total current liabilities STC	50,683	235,189,440	105,219,961	4,760,259	68,559,689	-	69,834,337	-	176,334	(285)
Noncurrent liabilities STC	472 420 272						424 402 024			
Long-term debt	172,420,273	-	-	-	-	-	134,402,934	-	-	-
Other noncurrent liabilities	-	697,288	30,928	-	537,335	-	17	-	-	-
Noncurrent operating lease liabilities Noncurrent finance lease liabilities	-	-	-	-	-	-	18,712,554 341,877	-	-	-
Total noncurrent liabilities STC	172,420,273	697,288	30,928	<u> </u>	537,335	-	153,457,382	<u> </u>	-	
Total liabilities	172,470,956	244,842,639	105,250,890	4,760,259	69,097,024	-	224,061,741	-	176,334	(285)
Stockholders' equity					•		•		•	. ,
Total stockholders' equity	(82,080,900)	248,677,676	78,062,225	1,913,383	47,382,129	-	80,423,870	15,556,128	(547,121)	7,823,590
Liabilities & stockholders' equity	90,390,055	493,520,315	183,313,114	6,673,642	116,479,153		304,485,611	15,556,128	(370,787)	
Enablinees & stockholders equity	30,330,033	+33,320,313	103,313,114	0,073,042	110,473,133		307,703,011	13,330,120	(370,767)	7,023,303

In re: Zen JV, LLC, et al. Debtors		Case No. 25-11195 (JKS Reporting Period: July 1, 2025 through July 31, 202
	Support Documentati Assets Sold or Tra For the period July 1, 2025 th	nsferred
Date of Sale or Transfer	7/31/2025	
Description	Sale of substantially all assets in accordance with the Sale Orders	
Net Sale Proceeds Received	\$ 67,273,941	
Notes (1) On July 31, 2025, the Debtors closed the the Sale Orders.	sale of substantially all of their assets to the purc	hasers under the asset purchase agreements that were authorized and approved by
/s/ Jeffrey Furman		9/8/2025
Signature of Authorized Individual		Date
Jeffrey Furman Printed Name of Authorized Individual		Chief Executive Officer Title of Authorized Individual

In re:

Zen JV, LLC, et al.

Debtors

Case No. 25-11195 (JKS)

Reporting Period: July 1, 2025 through July 31, 2025

Support Documentation to MOR - 4 Income Statement by Legal Entity For the period 7/1/2025 through 7/31/2025

	Monster Worldwide	Military Advantage	Monster		Camaro Acquisition.		CareerBuilder France	CareerBuilder		
Zen JV, LLC	LLC	LLC	FastWeb, LLC	Government	LLC	CareerBuilder, LLC	Holding, LLC	Government	Luceo Solutions, LLC	
	LLC	LLC		Solutions. LLC	ш		noiding, LLC	Solutions. LLC		
Case No. 25-11195	Case No. 25-11196	Case No. 25-11204	Case No. 25-11197	Case No. 25-11198	Case No. 25-11199	Case No. 25-11200	Case No. 25-11203	Case No. 25-11201	Case No. 25-11202	

Total Revenue	-	3,333,783	2,950,748	340,239	2,502,031	-	2,945,006	-	861	
Cost of Revenue	-	(444,041)	(5,649)	-	88,439	-	(455,431)	-	-	-
Gross Profit (Loss)	-	2,889,742	2,945,099	340,239	2,590,471	-	2,489,575	-	861	
Operating Expenses										
Personnel costs	-	(2,282,191)	(799,569)	(135,056)	(1,090,019)	-	(22,671)	-	(15,616)	-
Office and general	(2,833)	(1,910,932)	(141,590)	(2,297)	(513,433)	-	347,460	-	-	-
Marketing expenses	-	(807,334)	(1,561,032)	(34,708)	(12,613)	-	(273,633)	-	-	-
Operating Expenses	(2,833)	(5,000,457)	(2,502,191)	(172,061)	(1,616,065)	-	51,157	-	(15,616)	-
EBITDA	(2,833)	(2,110,715)	442,908	168,178	974,406	-	2,540,731	-	(14,755)	-
Adjustment to EBITDA										
Depreciation and amortization	-	(662,250)	(580,876)	(8,001)	(490,633)	-	(3,983,663)	-	-	-
Income tax benefit (expense)	-	(544)	-	-	-	-	-	-	-	-
Interest (expense) income	(2,069,658)	(6,799)	-	-	200	-	(24,585)	13,016	-	-
Other (expense) income	(136,680,136)	78,594	-	-	-	-	373,836	181	-	(109)
Reorganization items	(14,887,307)	(98,532)	(250)	(250)	(250)	-	1,802,802	-	63,633	-
Restructuring costs	-	(19,094)	(262)	- '	- '	-	(157)	-	(6,848)	-
Other items	-	(722,264)	-	-	1,853,891	-	494,441	-	-	-
Total Other Expense (Income)	(153,637,101)	(1,430,890)	(581,388)	(8,251)	1,363,208	-	(1,337,327)	13,197	56,785	(109)
Net Income (Loss)	(153,639,935)	(3,541,605)	(138,480)	159,927	2,337,614		1,203,405	13,197	42,030	(109)

In re:	Case No. 25-11195 (JKS)
Zen JV, LLC, et al.	Reporting Period: July 1, 2025 through July 31, 2025
Debtors	

Support Documentation to MOR - 7.a.

Schedule of Prepetition Payments
For the period July 1, 2025 through July 31, 2025

The Debtors hereby submit this attestation regarding prepetition payments during the period of July 1, 2025 through July 31, 2025.

All payments made by the Debtors on account of prepetition claims during the period of July 1, 2025 through July 31, 2025 (and included in the disbursements reported herein), were authorized under First Day Orders granted by the Bankruptcy Court.

/s/ Jeffrey Furman	9/8/2025	
Signature of Authorized Individual	Date	
Jeffrey Furman	Chief Executive Officer	
Printed Name of Authorized Individual	Title of Authorized Individual	

In re:	Case No. 25-11195 (JKS)
Zen JV, LLC, et al.	Reporting Period: July 1, 2025 through July 31, 2025
Debtors	

Support Documentation to MOR - 7.c.

Schedule of Payments to Insiders
For the period July 1, 2025 through July 31, 202

For the period July 1, 2025 th	rough July 31, 2025
The Debtors hereby submit this attestation regarding prepetition payments during the peri	od of July 1, 2025 through July 31, 2025.
With respect to insiders, all cash payments made were on account of ordinary course salari	es and authorized travel and expense reimbursements.
/s/ Jeffrey Furman Signature of Authorized Individual	9/8/2025 Date
Signature of Authorized Individual	Date
Jeffrey Furman	Chief Executive Officer
Printed Name of Authorized Individual	Title of Authorized Individual

Case 25-11195-JKS Doc 347 Filed 09/08/25 Page 23 of 24

United States Bankruptcy Court District of DELAWARE

In re:	Case No. 25-11195 (JKS)
Zen JV, LLC, et al.	Reporting Period: July 1, 2025 through July 31, 2025
Dobtors	

Support Documentation to MOR - 9

Bank Statements and Bank Reconciliations
For the period July 1, 2025 through July 31, 2025

The Debtors hereby submit this attestation regarding bank account reconciliations in lieu of providing copies of bank statements, bank reconciliations, and journal entries.

The Debtors' standard practice is to ensure that bank reconciliations are completed as part of the month end close each reporting period. I attest that each of the Debtors' bank accounts has been reconciled in accordance with their standard practices.

/s/ Jeffrey Furman	9/8/2025	
Signature of Authorized Individual	Date	
Jeffrey Furman	Chief Executive Officer	
Printed Name of Authorized Individual	Title of Authorized Individual	

Case 25-11195-JKS Doc 347 Filed 09/08/25 Page 24 of 24

District of DELAWARE

In re: Case No. 25-11195 (JKS)

Zen JV, LLC, et al. Debtors

Reporting Period: July 1, 2025 through July 31, 2025

Support Documentation to MOR

Bank Accounts - Book Balance For the period ended 7/31/2025

		Acct. Number			
Entity	Bank Name	(Last 4)	Туре	Account Designation	Balance
Zen JV, LLC	Bank of America	8169	Operating	Operating Account	51,909,538
Camaro Acquisition, LLC	Bank of America	5857	Operating	Operating Account	105
CareerBuilder, LLC	Bank of America	0084	Operating	Disbursement	-
CareerBuilder, LLC	Bank of America	9328	Operating	Concentration	2,164,121
CareerBuilder, LLC	Bank of America	5487	Operating	Lockbox	-
CareerBuilder, LLC	Bank of America	4558	Restricted	Collateral	299,038
CareerBuilder Government Solutions, LLC	Bank of America	7854	Operating	Lockbox	2,155
Monster Worldwide LLC	Bank of America	4923	Operating	Concentration	4,180,158
Monster Worldwide LLC	Bank of America	4829	Operating	Disbursement - Payroll Account	-
Monster Worldwide LLC	Bank of America	4824	Operating	Disbursement	-
Monster Worldwide LLC	Bank of America	6625	Operating	Depository Accout	41,486
Monster Worldwide LLC	Bank of America	2545	Operating	Depository Account - card transactions	-
Monster Worldwide LLC	Bank of America	2553	Operating	Depository Account - non card transactions	-

Operating Accounts 58,297,564 Restricted Accounts 299,038 Total 58,596,602